

# Impact of Capital Structure on Financial Performance of Selected Multinational Companies in India



Archana Malik, Harjit Singh

**Abstract:** Hundreds of studies researching impact of capital structure on financial performance have been carried across the globe. A selected review of some of the latest ones reveal that most of them have been premised on a thin sample size. Ten such recent studies have minimum sample size of 10 organizations, minimum sample size of 237 organizations and a mean sample size of 56 organizations. The sample size choice has been largely ad-hoc not showing any relationship with the size of population. This research takes a scientific approach to study 400 multinational companies from India based on the population of around 5000 listed companies on the Bombay Stock Exchange. Due sectoral representation was given in the sample selected for the study. Here in this study the impact of capital structure on financial output of the selected companies was studied. Before the full-fledged study was carried, a pilot study was carried on the basis of 30 multinational companies. This article presents the conceptual foundations, literature review and findings from the pilot study.

**Keywords:** Capital structure, Debt Equity Ratio, Financial Performance, JEL Codes: M1, M4, M41.

## I. INTRODUCTION

Big technology companies such as TCS, Infosys, Wipro and HCL Technologies have in the recent past preferred taking the buyback route meeting two purposes of rewarding shareholders and utilizing free cash available, observed Sunil Shankar Matkar (2019) writing for moneycontrol.com. “28 companies announce buyback plans aggregating Rs 213 billion - While Mcleod Russel, ADF Foods, India bulls Real Estate, DCM Shriram and BSE have announced buyback through open market route, the remaining 23 companies plan to buy back their shares via tender offers” wrote Deepak Korgaonkar & Puneet Wadhwa (2018) for Business Standard. The recent few years in the Indian Corporate world has seen a significant development with reference to capital structure.

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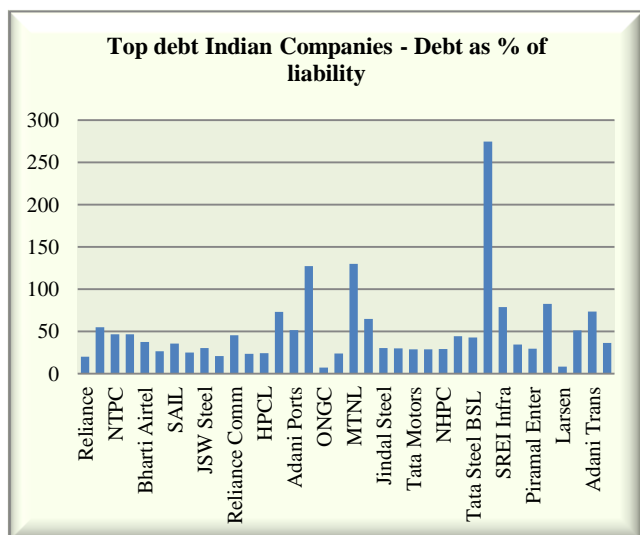
Companies are looking to shed off excess capital by returning it to the shareholders. This phenomenon of course is not restricted to India alone. Companies like Apple have struggled with maintaining an optimum capital structure and eventually returned excess cash to the shareholders. While this is happening on one hand, we have companies who have infused huge amount of debt into their capital structure. Some of the latest (March, 2019) largest debt numbers of non-banking/non-finance companies as per moneycontrol.com are as under – Top 36 companies (non-banking/non-financial) out of top hundred (including banking and financial) based on highest debt in Rs. crores

**Table 1 Top debt Indian Companies (other than banking/finance)**

Sr	Company	Debt	% of Liability
1	Reliance	157,195.00	20.26
2	Power Grid Corp	135,339.51	54.91
3	NTPC	135,200.98	46.48
4	Vodafone Idea	108,523.60	46.58
5	Bharti Airtel	83,789.90	37.63
6	IOC	83,259.91	26.37
7	SAIL	41,433.88	35.58
8	Vedanta	37,701.00	24.99
9	JSW Steel	31,885.00	30.4
10	Tata Steel	28,934.28	21.04
11	Reliance Comm	28,335.00	45.64
12	BPCL	27,209.32	23.53
13	HPCL	25,110.33	24.2
14	Videocon Ind	24,506.38	73.28
15	Adani Ports	24,356.88	51.36
16	Alok Industries	22,818.57	127.48
17	ONGC	21,593.57	7.14
18	Hindalco	19,528.98	23.96
19	MTNL	19,092.51	130.08
20	Adani Power	18,739.36	64.78
21	Jindal Steel	17,595.37	30.51
22	UltraTechCement	17,582.02	30.09
23	Tata Motors	17,537.53	28.79
24	TML-D	17,537.53	28.79
25	NHPC	17,450.63	29.27
26	Tata Power	16,981.52	44.53
27	Tata Steel BSL	16,972.31	42.87
28	TataTeleservice	12,639.43	274.63
29	SREI Infra	12,275.87	78.84
30	NLC India	11,984.51	34.56
31	Piramal Enter	11,236.02	29.56
32	PTC India Fin	10,918.33	82.76
33	Larsen	10,344.77	8.23
34	ILandFS Trans	9,917.68	51.14
35	Adani Trans	9,433.10	73.63
36	Jaiprakash Pow	8,687.40	36.24
	Total	1,293,647.98	50.6

(Source:www.moneycontrol.com)





**Figure 1 Top debt Indian Companies - Debt as % of liability**

An interesting thing to note is the average percentage of Debt to Total Liabilities, 50.6%, which in other words means a Debt/Equity ratio of 1:1.

So we have two sets of companies in the Indian Corporate scenario – one who have a problem of excess cash and are trying to trim down the capital structure through routes like buy-back of shares. And the other who are piling on debt on their balance sheet. This makes an interesting case for a researcher to probe into the concept of capital structure of the Indian Companies.

One can understand the financial logic behind Infosys capital restructuring by way of buy-back when it returned sizable part of its capital to the shareholders. While the cost of carrying the cash was 6.32%, it was no were earning a return equal to this cost, forget ROIC of 35.84%. The FD rates are around 7% and post-tax (30%) the rate effectively becomes  $(7\% \times 70\%) = 4.90\%$  which is below the cost of capital. This clearly justified the capital restructuring by Infosys and other such companies. However, of late with a series of mega buy-backs taking place in practice, academicians are keenly revisiting this relationship. This study endeavors to assess the impact of capital structure on financial performance of selected multinational companies based in India.

## II. REVIEW OF LITERATURE

**Table 2 Review of some recent studies on capital structure and financial performance**

S N	Name of author and year	Title	Research Methodology used	Sample Size	Findings
1	Kavita Chavali and Shireen Rosario, 2018	Relationship between capital structure and profitability: a study of non banking finance companies in India	Correlation analysis	23	The mean value of debt equity ratio indicates that debt is 4.17 times more than the equity capital. The debt to Total Assets indicates that on an average 63% of the

					Total Assets in NBFCs is in debt. NBFCs are generally highly levered in India.
2	HERCIU Mihaela and OGREAN Claudia, 2017	Does capital structure influence company Profitability?	Correlation analysis	59	Company profitability increased by using an optimal structure of liability
3	Mohamed Tailab, 2014	The Effect of Capital Structure on Profitability	Multiple Regression	30	Relationship was not significant between capital structure and profitability
4	Logavathani Sivalingam and Lingesiya Kengatharan, 2018	Capital structure and financial performance: a study on commercial banks in Sri Lanka	Correlation analysis	10	ROE was negatively associated with total debt to total assets ratio
5	Khun Sokang, and Nop Ratanak, 2018	Capital Structure, Growth and Profitability: Evidence from Domestic Commercial Banks in Cambodia	Partial Least Square Method	10	Capital structure variables including debt to equity (DE), equity to loan (EL), and equity to deposit (ED) have significantly negative impact on return on assets (ROA)
6	Mahfuzah Salim and Dr.Raj Yadav, 2012	Capital Structure and Firm Performance : Evidence from Malaysian Listed Companies	Regression model	237	ROE and earnings per share (EPS) have negative relationship with short term debt (STD)
8	Ahsan Ameen and Kiran Shahzadi, 2017	Impact of Capital Structure on Firms Profitability: Evidence from Cement Sector of Pakistan	Correlation and regression on methodology	18	Debt ratio and long term debt ratio has negative and significant relationship with profitability determinants return on asset and return on equity

9	Mwangi Joseph Muchiri, Willy M Muturi and Patrick M Ngumi, 2016	Relationship between Financial Structure and Financial Performance	Multiple Regression	61	Short term debt, long term debt, retained earnings and external equity had insignificant negative relationship with return on assets
10	Md. Abdur Rouf, 2015	Capital Structure and Firm Performance of Listed Non-Financial Companies in Bangladesh	Regression analysis	106	Debt Ratio, Debt Equity Ratio and Proprietary of Equity Ratio are negatively associated with ROS and ROA

### III. RESEARCH OBJECTIVES

The aim of this study is to explore the relationship between capital structure and financial performance of select Indian Multinational Companies.

#### Objectives:

- To study and review the concept of capital structure and its relationship with financial performance,
- To understand the perspective of Indian Companies about various factors impacting capital structure,
- To assess the capital structure of selected Indian Multinational Companies in the form of Debt/Equity ratio
- To measure performance of selected Indian Multinational Companies
- To examine the relationship between the capital structure (D/E ratio) and financial performance

### IV. RESEARCH METHOD

The study will include both primary and secondary data. Primary data will be gathered from 400 Finance Corporate Professionals from the state of Maharashtra. This data will be collected by way of a questionnaire to be responded by the Finance Corporate Professionals. The questionnaire will have 3 sections –

- Profile Information
- Perception about factors affecting capital structure
- Relationship between capital structure and financial performance

Responses would be obtained on a 5-point Likert Agree/Disagree Scale.

The secondary data will be gathered from the yearly reports of Companies and websites like moneycontrol.com, topstocksearch.com etc. for the year ended 31<sup>st</sup> March, 2019. The secondary data would be additionally gathered from different research articles and literature on the related topic.

#### Population -

#### Size of Population –

Google search shows that there are around 5000 listed companies on the BSE.

#### Size of Sample

As per sample size calculator at 95% CL and 5% CI the sample size for a population of 5000 is as under

**Determine Sample Size**

Confidence Level: ☒ 95% ☐ 99%

Confidence Interval:

Population:

Sample size needed:

The sample size of 357 was rounded off to 400.

**Sampling Technique:** Two samples will be selected – one for collection of primary data through a questionnaire and the other for collection of secondary data. However, in either case, giving consideration to the population of companies, the sample size was fixed at 400 each.

Method of sampling was Judgment sampling, as per requirement of data the respondents are selected

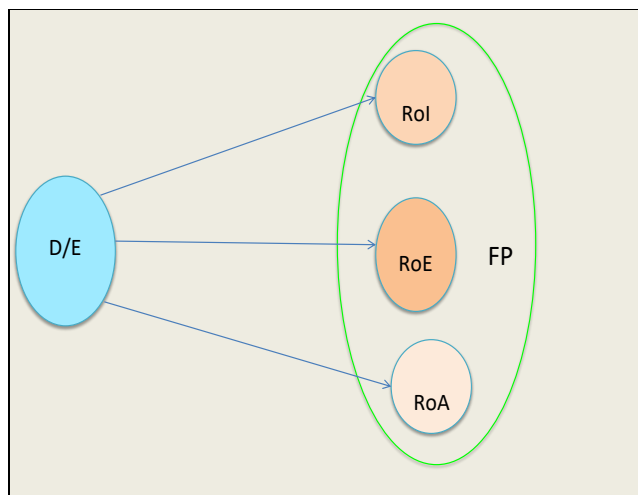
The selection of the respondents for primary data would be done on the basis of judgment where the possibility of getting the responses was relatively higher.

**Selection of companies for data calculation –** A company that has business activities in more than one country but registered in India would be selected for building the data set of 400 companies.

Inclusion criteria for the companies –

- Companies which are registered in India, but having operations in more than one country,
- The spread will cover minimum 5 industrial sectors (example - Pharmaceuticals, Automobiles, FMCG, IT, Oil and Gas etc.). From each of the sector so selected a minimum 10 numbers of companies would be selected for study.
- Company selection would be based on Market Capitalization on the BSE.

## RESEARCH MODEL



**Figure 2 Research model**

The model envisages financial performance (FP) as a dependent variable (DV) and the capital structure (D/E) as an independent variable. FP will be measured in terms of three metrics – RoI, RoE & RoA.

## Equations

$$Y = a + b(X)$$

$$FP (RoI) = a + b(D/E)$$

$$FP (RoE) = a + b(D/E)$$

$$FP (RoA) = a + b(D/E)$$

Where,

FP is the dependent variable (DV) as measured by RoI, RoE and RoA

a is the y-intercept in the regression equation

b is the slope of the line and

D/E is the independent variable (IV)

## PILOT STUDY

Before the full-fledged study a pilot study was carried on the basis of 30 multinational companies. These companies were chosen from the BSE Sensex as on 18<sup>th</sup> October, 2019. Variables – Debt-Equity ratio was taken to represent the capital structure and RoE% was taken to represent financial performance. While D/E was considered as the independent variable, RoE% was taken as a dependent variable.

## HYPOTHESIS FOR THE PILOT STUDY

H1 – There is a association between capital structure and financial performance of any organization..

## V. RESULTS

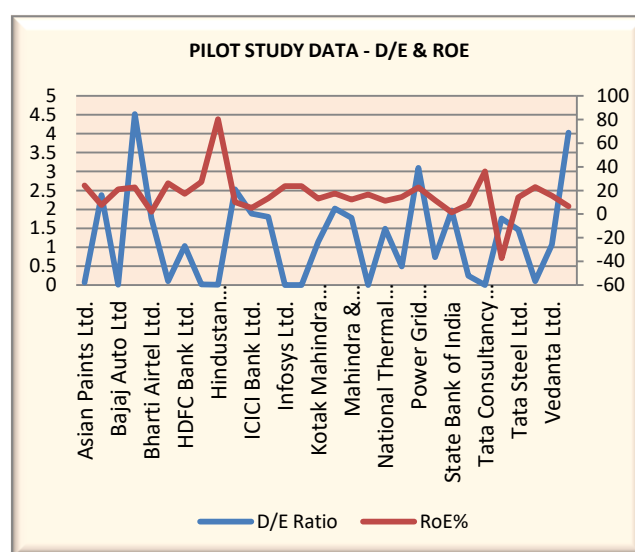
The data set was compiled as under –

**Table 3 D/E ratio and RoE % of 30 BSE Sensex stocks as on 18.10.2019**

Sr. No.	Company	Sector	D/E Ratio	RoE %
1	Asian Paints Ltd.	Chemicals   Paints & Varnishes	0.07	24.22
2	Axis Bank Ltd.	Financial   Banking	2.38	7.65
3	Bajaj Auto Ltd	Automobile   Two & Three Wheelers	0.01	20.97
4	Bajaj Finance Ltd.	Financial   Hire Purchase	4.52	22.62

5	Bharti Airtel Ltd.	Communication   Telecom.Services	1.76	1.89
6	HCL Technologies Ltd.	Technology   Computer Software	0.1	26.04
7	HDFC Bank Ltd.	Financial   Banking	1.03	17.05
8	Hero Motocorp Ltd.	Automobile   Two & Three Wheelers	0.02	27.16
9	Hindustan Unilever Ltd.	FMCG   Cosmetics & Toiletries	0.01	80.29
10	Housing Development Finance Corpn. Ltd.	Financial   Housing Finance	2.53	10.12
11	ICICI Bank Ltd.	Financial   Banking	1.89	5.2
12	Indusind Bank Ltd.	Financial   Banking	1.8	13.28
13	Infosys Ltd.	Technology   Computer Software	0	23.8
14	ITC Ltd.	FMCG   Tobacco Prod.	0	23.8
15	Kotak Mahindra Bank Ltd.	Financial   Banking	1.14	13.15
16	Larsen & Toubro Ltd.	Construction   Infrastructure	2.02	17.56
17	Mahindra & Mahindra Ltd.	Automobile   Cars & Multi Utility Vehicles	1.78	12.19
18	Maruti Suzuki India Ltd.	Automobile   Cars & Multi Utility Vehicles	0	16.72
19	National Thermal Power Corp. Ltd.	Energy   Electricity Generation	1.49	11.35
20	Oil & Natural Gas Corpn. Ltd.	Energy   Crude Oil & Natural Gas	0.49	14.43
21	Power Grid Corporation of India Ltd.	Energy   Electricity Distribn.	3.1	22.61
22	Reliance Industries Ltd.	Energy   Crude Oil & Natural Gas	0.74	11.68
23	State Bank of India	Financial   Banking	1.97	1.48
24	Sun Pharmaceutical Inds. Ltd.	Healthcare   Drugs & Pharma	0.25	8.05
25	Tata Consultancy Services Ltd.	Technology   Computer Software	0	36.18
26	Tata Motors Ltd.	Automobile   Commercial Vehicles	1.76	-37.19
27	Tata Steel Ltd.	Metals   Finished Steel	1.46	14.2
28	Tech Mahindra Ltd.	Technology   Computer Software	0.1	22.74
29	Vedanta Ltd.	Metals   Minerals	1.07	15.49
30	Yes Bank Ltd.	Financial   Banking	4.03	6.49

(Source:www.moneycontrol.com)



**Figure 3 Pilot Study Data - D/E & ROE**

The above graph presents the D/E ratio and corresponding RoE% of the 30 companies selected for the pilot study.



A correlation and regression analysis was carried and the results were as under –

Summary statistics:

Variable	Observations	Obs. with missing data	Obs. without missing data	Minimum	Maximum	Mean	Std. deviation
RoE%	30	0	30	-37.190	80.290	16.374	17.422
D/E	30	0	30	0.000	4.520	1.251	1.236

Correlation matrix:

	D/E	RoE%
D/E	1	-0.365
RoE%	-0.365	1

Regression of variable RoE%:

Goodness of fit statistics (RoE%):

Observations	30.000
Sum of weights	30.000
DF	28.000
R <sup>2</sup>	0.133
Adjusted R <sup>2</sup>	0.102
MSE	272.554
RMSE	16.509
MAPE	85.132
DW	2.221
Cp	2.000
AIC	170.165
SBC	172.968
PC	0.991

Analysis of variance (RoE%):

Source	DF	Sum of squares	Mean squares	F	Pr > F
Model	1	1170.995	1170.995	4.296	<b>0.048</b>
Error	28	7631.505	272.554		
Corrected Total	29	8802.500			
Computed against model $Y = \text{Mean}(Y)$					

Model parameters (RoE%):

Source	Value	Standard error	t	Pr >  t	Lower bound (95%)	Upper bound (95%)
Intercept	22.805	4.326	5.272	<b>0.0001</b>	13.944	31.665
D/E	-5.142	2.481	-2.073	<b>0.048</b>	-10.223	-0.060

Equation of the model (RoE%):			
RoE% = 22.8047181905045-5.14183224187457*D/E Ratio			

Where,

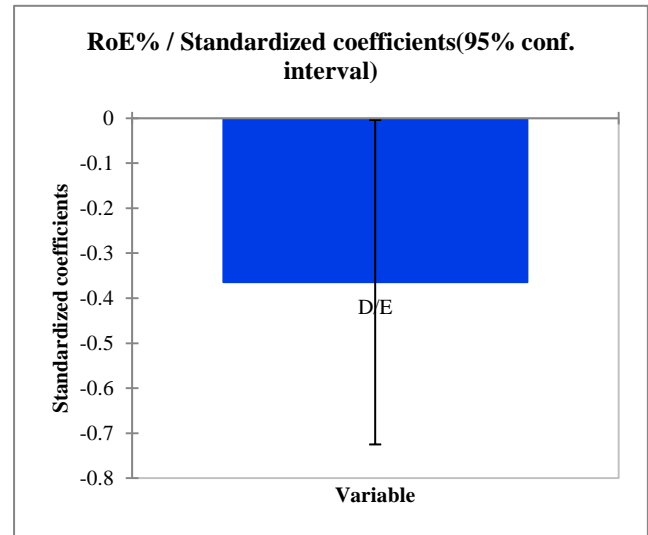
FP is the dependent variable (DV) as measured by RoE

22.80 (a) is the y-intercept in the regression equation

-5.14 (b) is the slope of the line and

D/E is the independent variable (IV)

Figure: RoE% / Standardized coefficients(95% conf. interval)



**Interpretation** - Given the R<sup>2</sup>, 13% of the variability of the dependent variable RoE% is explained by the explanatory variable. Given the p-value of the F statistic computed in the ANOVA table, and given the significance level of 5%, the information brought by the explanatory variables is significantly better than what a basic mean would bring. The null hypothesis that there is no significant relationship between capital structure and financial performance stands rejected.

## VI. CONCLUSION AND RECOMMENDATIONS

A negative correlation of -0.365 was found between the two variables. This means that for a higher D/E ratio, the RoE is lesser and vice versa. This correlation was found to be statistically significant. Thus the 30 BSE Sensex Companies based on their current position reflect a negative relationship between capital structure (D/E ratio) and financial performance (RoE%).

A higher D/E ratio has been taken to mean an adverse capital structure whereas a lower D/E has been taken to mean a better capital structure. A better capital structure as represented by lower D/E ratio leads to better financial performance in terms of higher RoE% whereas an adverse capital structure as represented by a higher D/E ratio leads to poor financial performance in terms of lower RoE%.

The results are in confirmation with some of the earlier studies reviewed (Ahsan Ameen and Kiran Shahzadi, 2017, Md. Abdur Rouf, 2015, Mahfuzah Salim and Dr.Raj Yadav, 2012, Khun Sokang, and Nop Ratanak, 2018).

This being a pilot study it was limited to only 30 companies.

## RECOMMENDATIONS FOR FURTHER STUDY

The pilot study has given a reasonable assurance to the researcher that the methodology selected can be used effectively to test the hypothesis and achieve the objectives of this study. Other researchers can take-up similar studies for different periods or for different set of companies. Only one sector-specific studies can also be carried instead of multi-sector analysis.

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